



**MICHIGAN COUNTY ROAD COMMISSION**  
**SELF-INSURANCE POOL**

**2017-18**  
**FINANCIAL REPORTS**  
**April 2017 - October 2017**

Balance Sheet  
Profit & Loss (Budget v Actual)  
Statement of Cash Flows

*\* For the Board to Receive and Place on File*

# Michigan County Road Commission Self Insurance Pool

## Balance Sheet

As of October 31, 2017

---

	Oct 31, 17
<b>ASSETS</b>	
Current Assets	
Checking/Savings	
Cash	994,941
Investments	67,698,179
Total Checking/Savings	68,693,120
Accounts Receivable	
A/R	462,306
Total Accounts Receivable	462,306
Other Current Assets	
Due from Building Fund	114,244
Other Current Assets	105,445
Total Other Current Assets	219,690
Total Current Assets	69,375,116
Fixed Assets	
Fixed Assets	32,955
Total Fixed Assets	32,955
<b>TOTAL ASSETS</b>	<b>69,408,071</b>
<b>LIABILITIES &amp; EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	97,297
Total Accounts Payable	97,297
Other Current Liabilities	
Other Current Liabilities	143,628
Total Other Current Liabilities	143,628
Total Current Liabilities	240,925
Long Term Liabilities	
IBNR-Net of Discount/Reserves	11,252,591
Net OPEB Obligation	640,695
Total Long Term Liabilities	11,893,286
Total Liabilities	12,134,211
Equity	
Membership Equity	56,529,497
Net Assets - Building	(144,705)
Net Assets - Building "Fund"	99,458
Net Income	789,610
Total Equity	57,273,860
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>69,408,071</b>

# Michigan County Road Commission Self Insurance Pool

## Profit & Loss Budget vs. Actual

April through October 2017

11/27/17

Accrual Basis

	Apr - Oct 17	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>Assessments</b>	999,963.00	1,008,932.00	(8,969.00)	99.1%
<b>Contribution Income</b>	14,046,165.45	14,151,040.00	(104,874.55)	99.3%
<b>Investment Income</b>	4,637,369.34	4,000,000.00	637,369.34	115.9%
<b>Other Income.</b>	11,020.27	15,000.00	(3,979.73)	73.5%
<b>Total Income</b>	19,694,518.06	19,174,972.00	519,546.06	102.7%
<b>Gross Profit</b>	19,694,518.06	19,174,972.00	519,546.06	102.7%
<b>Expense</b>				
<b>Administrative Expenses</b>	763,498.58	1,468,589.00	(705,090.42)	52.0%
<b>Claims Administration</b>	223,373.69	643,408.00	(420,034.31)	34.7%
<b>Excess Insurance</b>	4,541,940.08	4,542,000.00	(59.92)	100.0%
<b>Investment Fees</b>	307,712.15	560,000.00	(252,287.85)	54.9%
<b>State Assessments</b>	1,142,588.84	1,062,008.00	80,580.84	107.6%
<b>Total Expense</b>	6,979,113.34	8,276,005.00	(1,296,891.66)	84.3%
<b>Net Ordinary Income</b>	12,715,404.72	10,898,967.00	1,816,437.72	116.7%
<b>Other Income/Expense</b>				
<b>Other Expense</b>				
<b>Claims</b>	1,925,794.57			
<b>Refund Allocations</b>	10,000,000.00			
<b>Total Other Expense</b>	11,925,794.57			
<b>Net Other Income</b>	(11,925,794.57)	0.00	(11,925,794.57)	100.0%
<b>Net Income</b>	<b>789,610.15</b>	<b>10,898,967.00</b>	<b>(10,109,356.85)</b>	<b>7.2%</b>

## Michigan County Road Commission Self Insurance Pool

## Statement of Cash Flows

April through October 2017

	<u>Apr - Oct 17</u>
<b>OPERATING ACTIVITIES</b>	
Net Income	789,610.15
Adjustments to reconcile Net Income to net cash provided by operations:	
A/R:Members	67,810.17
A/R:Other Receivables	1,894,597.34
Due from Building Fund	-114,244.40
Other Current Assets:Prepaid Expenses	-81,737.80
Accounts Payable	-61,430.46
Accounts Payable:Accrued Payables	55,309.38
Other Current Liabilities:Accrued Expenses	138,419.85
Other Current Liabilities:Payroll Liabilities	-56,276.18
Other Current Liabilities:Payroll Liabilities:Aflac Pretax	288.42
Other Current Liabilities:Payroll Liabilities:Pension Payable	3,593.86
Net cash provided by Operating Activities	2,635,940.33
<b>INVESTING ACTIVITIES</b>	
Fixed Assets:Building	484,327.00
Fixed Assets:Building - A/D	-433,244.40
Fixed Assets:Building Improvements	452,158.68
Fixed Assets:Building Improvements - A/D	-369,035.23
Fixed Assets:Computer Hardware - A/D	12,673.04
Fixed Assets:Land	245,167.00
Fixed Assets:Land Improvements	116,317.75
Fixed Assets:Land Improvements-A/D	-4,980.00
Net cash provided by Investing Activities	503,383.84
<b>FINANCING ACTIVITIES</b>	
Net Assets - Building	-1,240,787.36
Net Assets - Building "Fund"	909,930.28
Net cash provided by Financing Activities	-330,857.08
Net cash increase for period	2,808,467.09
Cash at beginning of period	65,884,652.78
Cash at end of period	<u><u>68,693,119.87</u></u>



MICHIGAN COUNTY ROAD COMMISSION  
SELF-INSURANCE POOL

**2017-18**  
**Detail Reports**  
**April 2017 - October 2017**

Contributions & Claims  
Administrative & Loss Control  
Investment Income

*\* For the Board to Receive and Place on File*

**Michigan County Road Commission Self Insurance Pool**  
**Budget vs. Actual - Contributions & Claims**  
**April through October 2017**

	<u>Apr - Oct 17</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>Contribution Income</b>	14,046,140.45	14,151,040.00	(104,899.55)	99.3%
<b>Assessments</b>	999,963.00	1,008,932.00	(8,969.00)	99.1%
<b>Other Income.</b>	9,636.54	15,000.00	(5,363.46)	64.2%
<b>Total Income</b>	<u>15,055,739.99</u>	<u>15,174,972.00</u>	<u>(119,232.01)</u>	<u>99.2%</u>
<b>Gross Profit</b>	15,055,739.99	15,174,972.00	(119,232.01)	99.2%
<b>Expense</b>				
<b>Excess Insurance</b>	4,541,940.08	4,542,000.00	(59.92)	100.0%
<b>State Assessments</b>	1,142,588.84	1,062,008.00	80,580.84	107.6%
<b>Claims Administration</b>	223,373.69	643,408.00	(420,034.31)	34.7%
<b>Total Expense</b>	<u>5,907,902.61</u>	<u>6,247,416.00</u>	<u>(339,513.39)</u>	<u>94.6%</u>
<b>Net Ordinary Income</b>	9,147,837.38	8,927,556.00	220,281.38	102.5%
<b>Other Income/Expense</b>				
<b>Other Expense</b>				
<b>Refund Allocations</b>	10,000,000.00			
<b>Claims</b>	1,925,794.57			
<b>Total Other Expense</b>	<u>11,925,794.57</u>			
<b>Net Other Income</b>	<u>(11,925,794.57)</u>	<u>0.00</u>	<u>(11,925,794.57)</u>	<u>100.0%</u>
<b>Net Income</b>	<u><b>(2,777,957.19)</b></u>	<u><b>8,927,556.00</b></u>	<u><b>(11,705,513.19)</b></u>	<u><b>(31.1)%</b></u>

**Michigan County Road Commission Self Insurance Pool**  
**Budget vs. Actual - Administrative, Bldg & Loss Control**  
**April through October 2017**

11/27/17

Accrual Basis

	Apr - Oct 17	Budget	\$ Over Bu...	% of ...
<b>Ordinary Income/Expense</b>				
Income				
Other Income.	1,383.73			
<b>Total Income</b>	<b>1,383.73</b>			
<b>Gross Profit</b>	<b>1,383.73</b>			
<b>Expense</b>				
<b>Administrative Expenses</b>				
<b>Payroll Expenses</b>				
Wages	184,994.63	365,750.00	(180,755.37)	50.6%
Benefits	54,154.75	128,860.00	(74,705.25)	42.0%
Payroll Taxes	14,376.26	29,260.00	(14,883.74)	49.1%
Retiree Medical Insurance	12,634.86	22,100.00	(9,465.14)	57.2%
Payroll Expenses - Other	357.00	750.00	(393.00)	47.6%
<b>Total Payroll Expenses</b>	<b>266,517.50</b>	<b>546,720.00</b>	<b>(280,202.50)</b>	<b>48.7%</b>
<b>Professional Fees</b>				
Professional Fees - Other	176,390.91	220,000.00	(43,609.09)	80.2%
Cyber Security-Technology	22,666.01	50,000.00	(27,333.99)	45.3%
Technology Expenses	14,030.83	35,000.00	(20,969.17)	40.1%
Lawsuit	262.50	50,000.00	(49,737.50)	0.5%
<b>Total Professional Fees</b>	<b>213,350.25</b>	<b>355,000.00</b>	<b>(141,649.75)</b>	<b>60.1%</b>
<b>Loss Control</b>				
<b>LC Personnel Expenses</b>				
LC Salaries	98,987.07	171,744.00	(72,756.93)	57.6%
LC Benefits	29,132.14	55,385.00	(26,252.86)	52.6%
LC Payroll Taxes	7,478.48	13,740.00	(6,261.52)	54.4%
<b>Total LC Personnel Expenses</b>	<b>135,597.69</b>	<b>240,869.00</b>	<b>(105,271.31)</b>	<b>56.3%</b>
LC Audits & Training	8,935.06	15,000.00	(6,064.94)	59.6%
LC Automotive	7,271.95	17,000.00	(9,728.05)	42.8%
LC Telephone	1,366.38	3,000.00	(1,633.62)	45.5%
LC Office Expenses	1,206.18	1,500.00	(293.82)	80.4%
LC Meetings & Training	(1,200.19)	4,000.00	(5,200.19)	*****
<b>Total Loss Control</b>	<b>153,177.07</b>	<b>281,369.00</b>	<b>(128,191.93)</b>	<b>54.4%</b>
Meetings & Seminars	30,545.13	42,000.00	(11,454.87)	72.7%
Annual Meeting	25,950.23	30,000.00	(4,049.77)	86.5%
Board Meetings	14,469.21	30,000.00	(15,530.79)	48.2%
Depreciation Expense	12,673.04	25,000.00	(12,326.96)	50.7%
Rent/Leases	11,968.00	18,000.00	(6,032.00)	66.5%
Dues, Fees & subscriptions	7,530.72	10,000.00	(2,469.28)	75.3%
Telephone & Internet	6,842.18	15,000.00	(8,157.82)	45.6%
Office Supplies & Equipment				
Office Supplies & Equipment - Other	5,959.43	12,000.00	(6,040.57)	49.7%
Office Furniture	0.00	7,500.00	(7,500.00)	0.0%
<b>Total Office Supplies &amp; Equipment</b>	<b>5,959.43</b>	<b>19,500.00</b>	<b>(13,540.57)</b>	<b>30.6%</b>
<b>Capital Outlay Expenses</b>	<b>3,576.44</b>	<b>10,000.00</b>	<b>(6,423.56)</b>	<b>35.8%</b>
<b>Automobile Expense</b>				
Automobile Expense - Other	3,509.63	7,500.00	(3,990.37)	46.8%
Vehicle	0.00	42,000.00	(42,000.00)	0.0%
<b>Total Automobile Expense</b>	<b>3,509.63</b>	<b>49,500.00</b>	<b>(45,990.37)</b>	<b>7.1%</b>
Bond & Workers' Comp Insurance	3,176.32	7,500.00	(4,323.68)	42.4%
Insurance	1,433.35	3,500.00	(2,066.65)	41.0%
Postage and Express Mailings	1,372.71	4,500.00	(3,127.29)	30.5%
Printing & Duplication	1,275.87	10,000.00	(8,724.13)	12.8%
Bank Service Charges	171.50	500.00	(328.50)	34.3%

**Michigan County Road Commission Self Insurance Pool**  
**Budget vs. Actual - Administrative, Bldg & Loss Control**  
 April through October 2017

11/27/17

Accrual Basis

	<u>Apr - Oct 17</u>	<u>Budget</u>	<u>\$ Over Bu...</u>	<u>% of ...</u>
Miscellaneous Expenses	0.00	500.00	(500.00)	0.0%
Administrative Expenses - Other	0.00	10,000.00	(10,000.00)	0.0%
Total Administrative Expenses	763,498.58	1,468,589.00	(705,090.42)	52.0%
Total Expense	763,498.58	1,468,589.00	(705,090.42)	52.0%
Net Ordinary Income	(762,114.85)	(1,468,589.00)	706,474.15	51.9%
Net Income	<u>(762,114.85)</u>	<u>(1,468,589.00)</u>	<u>706,474.15</u>	<u>51.9%</u>



# Michigan County Road Commission Self Insurance Pool

## Budget vs. Actual - Investments

April through October 2017

11/27/17

Accrual Basis

	<u>Apr - Oct 17</u>	<u>Budget</u>	<u>\$ Over Bud...</u>	<u>% of Budget</u>
Ordinary Income/Expense				
Income				
Investment Income				
Realized Gain/Loss	2,273,385.05	2,000,000.00	273,385.05	113.7%
Unrealized Gain/Loss	1,358,500.69			
Dividends	1,005,483.60	2,000,000.00	(994,516.40)	50.3%
Total Investment Income	4,637,369.34	4,000,000.00	637,369.34	115.9%
Total Income	4,637,369.34	4,000,000.00	637,369.34	115.9%
Gross Profit	4,637,369.34	4,000,000.00	637,369.34	115.9%
Expense				
Investment Fees				
Investment Fees - Other	301,388.14	550,000.00	(248,611.86)	54.8%
Custodial Fees	6,324.01	10,000.00	(3,675.99)	63.2%
Total Investment Fees	307,712.15	560,000.00	(252,287.85)	54.9%
Total Expense	307,712.15	560,000.00	(252,287.85)	54.9%
Net Ordinary Income	4,329,657.19	3,440,000.00	889,657.19	125.9%
Net Income	<u>4,329,657.19</u>	<u>3,440,000.00</u>	<u>889,657.19</u>	<u>125.9%</u>

11/27/17

Accrual Basis

# Michigan County Road Commission Self Insurance Pool

## Investment Income by Manager

### April through October 2017

	AMI Asset Ma...	Cushing	Delaware	Henderson ...	INVESCO	Lazard	Lazard Eme...	London Ass...	Loomis Sayles	NWQ Small C...	Wedge Cap ...	Western As...	TOTAL
Ordinary Income/Expense													
Income													
Investment Income													
Dividends	(2,644,028.61)	3,340,248.58	(574,268.66)	(715,880.96)	2,060,253.71	2,058,668.69	1,585,029.63	(977,330.23)	(2,628,131.39)	(1,032,061.20)	260,932.57	272,051.47	1,005,483.60
Realized Gain/Loss	325,991.70	(15,536.15)	119,692.20	264,618.00	(177,244.81)	71,998.30	11,739.99	230,935.05	1,150,381.69	338,676.71	(24,528.33)	(23,339.30)	2,273,385.05
Unrealized Gain/Loss	188,650.42	(146,704.24)	44,401.80	135,071.21	476,159.84	447,052.92	122,383.05	(101,326.54)	24,811.94	(132,084.27)	89,216.60	210,867.96	1,358,500.69
Total Investment Income	(2,129,386.49)	3,178,008.19	(410,174.66)	(316,191.75)	2,359,168.74	2,577,719.91	1,719,152.67	(847,721.72)	(1,452,937.76)	(825,468.76)	325,620.84	459,580.13	4,637,369.34
Total Income	(2,129,386.49)	3,178,008.19	(410,174.66)	(316,191.75)	2,359,168.74	2,577,719.91	1,719,152.67	(847,721.72)	(1,452,937.76)	(825,468.76)	325,620.84	459,580.13	4,637,369.34
Gross Profit	(2,129,386.49)	3,178,008.19	(410,174.66)	(316,191.75)	2,359,168.74	2,577,719.91	1,719,152.67	(847,721.72)	(1,452,937.76)	(825,468.76)	325,620.84	459,580.13	4,637,369.34
Expense													
Investment Fees	23,539.13	8,651.92	25,713.27	14,256.69	17,047.52	18,449.49	3,234.05	24,219.84	47,890.91	19,438.55	46,091.29	52,855.48	301,388.14
Total Expense	23,539.13	8,651.92	25,713.27	14,256.69	17,047.52	18,449.49	3,234.05	24,219.84	47,890.91	19,438.55	46,091.29	52,855.48	301,388.14
Net Ordinary Income	(2,152,925.62)	3,169,356.27	(435,887.93)	(330,448.44)	2,342,121.22	2,559,270.42	1,715,918.62	(871,941.56)	(1,500,828.67)	(844,907.31)	279,529.55	406,724.65	4,335,981.20
Net Income	(2,152,925.62)	3,169,356.27	(435,887.93)	(330,448.44)	2,342,121.22	2,559,270.42	1,715,918.62	(871,941.56)	(1,500,828.67)	(844,907.31)	279,529.55	406,724.65	4,335,981.20



MICHIGAN COUNTY ROAD COMMISSION  
SELF-INSURANCE POOL

**2017-18**  
**Building Reports**  
**April 2017 - October 2017**

Balance Sheet  
Budget v Actual Expenses

*\* For the Board to Receive and Place on File*

# North Capital View Building

## Balance Sheet

As of October 31, 2017

	Oct 31, 17
<b>ASSETS</b>	
<b>Current Assets</b>	
Checking/Savings	
Building Checking -240224278201	5,442.15
<b>Total Checking/Savings</b>	5,442.15
<b>Total Current Assets</b>	5,442.15
<b>Fixed Assets</b>	
Building	484,327.00
Building - A/D	-427,418.00
Building Improvements	452,158.68
Building Improvements - A/D	-392,158.86
Land	245,167.00
Land Improvements	109,095.00
Land Improvements-AD	-4,980.00
<b>Total Fixed Assets</b>	466,190.82
<b>TOTAL ASSETS</b>	<b>471,632.97</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Other Current Liabilities	
Paid from Operating	109,927.05
<b>Total Other Current Liabilities</b>	109,927.05
<b>Total Current Liabilities</b>	109,927.05
<b>Total Liabilities</b>	109,927.05
<b>Equity</b>	
<b>Net Assets</b>	
Net Assets - Building	1,293,652.68
<b>Total Net Assets</b>	1,293,652.68
Retained Earnings	-909,930.28
Net Income	-22,016.48
<b>Total Equity</b>	361,705.92
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>471,632.97</b>

# North Capital View Building

## Profit & Loss Budget vs. Actual

### April through October 2017

	Apr - Oct ...	Budget	\$ Over B...	% of Bud...
<b>Ordinary Income/Expense</b>				
Income				
Rental Income	58,686.16	103,168.00	-44,481.84	56.9%
<b>Total Income</b>	58,686.16	103,168.00	-44,481.84	56.9%
Expense				
Administrative Fees	7,165.45	6,500.00	665.45	110.2%
Capital Improvements	0.00	23,525.00	-23,525.00	0.0%
Janitorial	6,545.93	11,150.00	-4,604.07	58.7%
Maintenance & Repair	16,123.13	29,183.00	-13,059.87	55.2%
Services	4,411.66	12,278.00	-7,866.34	35.9%
Taxes & Fees	13,674.10	14,700.00	-1,025.90	93.0%
Utilities	11,681.96	25,114.00	-13,432.04	46.5%
<b>Total Expense</b>	59,602.23	122,450.00	-62,847.77	48.7%
<b>Net Ordinary Income</b>	-916.07	-19,282.00	18,365.93	4.8%
<b>Other Income/Expense</b>				
Other Expense				
Building Insurance	897.78	0.00	897.78	100.0%
Depreciation	20,202.63	0.00	20,202.63	100.0%
<b>Total Other Expense</b>	21,100.41	0.00	21,100.41	100.0%
<b>Net Other Income</b>	-21,100.41	0.00	-21,100.41	100.0%
<b>Net Income</b>	<b>-22,016.48</b>	<b>-19,282.00</b>	<b>-2,734.48</b>	<b>114.2%</b>